Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in recruit training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 241 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, a new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General William M. Jurney, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young man's significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that

challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

D. R. Kazmier Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Larade Reviewing Officer



Brigadier General

STEPHEN D. SKLENKA UNITED STATES MARINE CORPS

Brigadier General Sklenka was born in Miami, Florida and was commissioned a Second Lieutenant in 1988 after graduating from the U.S. Naval Academy with a Bachelor of Science Degree in History. Following completion of The Basic School and his Military Occupational Specialty School, he was assigned as the Supply Officer, Headquarters Company, 6th Marines from 1989-1990. During this

period, he participated in Operation JUST CAUSE in Panama. In 1990, he was assigned as the S-4 Officer for Marine Detachment UNITAS, deploying to South America. Upon his return, he was assigned as the Regimental S-4A and Regimental Supply Officer for 6th Marines, deploying to Saudi Arabia and Kuwait for Operations DESERT SHIELD/DESERT STORM. Completing his tour with 6th Marines as the Regimental S-4, he then attended the Logistics Officers Course and received a primary MOS of Logistics.

In 1992, BGen Sklenka transferred to 1st Landing Support Battalion (LSB) at Camp Pendleton, California where he held four billets: Battalion S-4 Officer; Executive Officer, Company A during Operation RESTORE HOPE in Somalia; Commanding Officer, Company B; and Commanding Officer of Beach and Terminal Operations Company where he served as the Detachment Commander Landing Force Support Party during Operation VIGILANT WARRIOR and as the S-3 of Combat Service Support Detachment-17, deploying to the Middle East and Korea.

After attending Amphibious Warfare School, he was assigned to The Basic School where he served in the Instructor Group and as Commanding Officer of Training Support Company, Support Battalion, The Basic School.

From 1998-2001, BGen Sklenka served as the 7th Marine Regimental S-4 at Twenty-nine Palms, California and participated in several exercises in the USPACOM and USCENTCOM regions.

After graduating from the Naval Command and Staff College in 2001, BGen Sklenka was assigned to the Current Operations Branch and then as the Prepositioning Head in Expeditionary Policies Branch of Plans, Policies, and Operations (PP&O), Headquarters Marine Corps.

Parade Reviewing Officer (cont.)

In June of 2004, BGen Sklenka reported to 1st FSSG and deployed to Iraq for Operation Iraqi Freedom II as the Executive Officer of Combat Service Support Group-15. In March of 2005, BGen Sklenka assumed command of MSSG-11/Combat Logistics Battalion-11 in May of 2005. In September 2005, he deployed to the US Gulf Coast in support of JTF-Katrina. In February 2006, he deployed with the 11th MEU (SOC) to the Pacific and Central Command regions. Upon relinquishing command, BGen Sklenka was assigned to Top Level School as a CMC Fellow to the Center for Strategic and International Studies in Washington, D.C.

In June 2007, BGen Sklenka reported to US Special Operations Command where he served as the Materiel Division Head and Deputy J4 through January 2010.

In February 2010, BGen Sklenka reported to 1st Marine Logistics Group and deployed to Afghanistan as the AC/S, G-3 of 1st Marine Logistics Group (Forward) during Operation ENDURING FREEDOM-10. In December 2010, BGen Sklenka assumed command of Combat Logistics Regiment 15. In 2012, he deployed to Afghanistan as the Chief of Staff, 1st MLG (Forward) and as the CO of CLR-15 and the LCE of the ISAF MAGTF during Operation ENDURING FREEDOM-12.

From May 2013 - May 2015, he was assigned as the Executive Assistant to the Deputy Commandant for Installations and Logistics (I&L), Headquarters Marine Corps. After selection for promotion to Brigadier General in May 2015, he was assigned in September 2015 as the Principal Director for South and Southeast Asia in the Office of the Under Secretary of Defense for Policy through June 2017. He assumed his current duties as the Commanding General of 1st Marine Logistics Group in July 2017.

Brigadier General Sklenka has graduated from the Amphibious Warfare School, Naval Command and Staff College, Air War College (Nonresident), and American Military University, receiving a Master's Degree in National Security and Strategic Studies from the Naval War College and a Master's Degree with a concentration in Unconventional Warfare from American Military University. He has also completed the Timothy T. Day Foundation Marine Corps Executive Fellowship at the Harvard Business School's Advanced Management Program.

Awards

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

Marksmanship Award

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General William M. Jurney

Chief of Staff Colonel Jim G. Gruny

Sergeant Major Alex M. Dobson
Parade Reviewing Officer Brigadier General Stephen D. Sklenka

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel Daniel R. Kazmier

Executive Officer Lieutenant Colonel Samuel K. Howard

Segregant Major Chaege F. Cetty

Sergeant Major Chasen E. Getty Regimental Drill Master Staff Sergeant Christopher Merrill

Narrator Staff Sergeant William Zahorak

THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel D. A. Becker Executive Officer Major D. A. Louie

Sergeant Major W. O. Turner II
Chaplain Lieutenant S. M. Maggin
Battalion Drill Master Staff Sergeant J. D. Scott

COMPANY K

Commanding Officer Captain N. W. Huddleson
Company First Sergeant First Sergeant N. A. Coburn

LEAD SERIES

Series Commander Captain A. J. Shulkosky
Chief Drill Instructor Gunnery Sergeant S. Jones

FOLLOW SERIES

Series Commander Captain R. M. Kovach Chief Drill Instructor Staff Sergeant H. Barrera

MARINE BAND SAN DIEGO

Enlisted Conductor Gunnery Sergeant F. M. Gaxiola Drum Major Master Sergeant H. I. Wurts

COLOR GUARD

National Color Bearer Sergeant D. Poganski
Organizational Color Bearer Sergeant D. Willis
Rifle Bearer Sergeant W. D. Bowen
Rifle Bearer Sergeant C. D. Joslyn

SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT J. H. HANSON

DRILL INSTRUCTORS

GUNNERY SERGEANT H. P. LACANILAO GUNNERY SERGEANT E. T. THIROUX STAFF SERGEANT I. VALDEZ STAFF SERGEANT K. G. MURILLO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. T. BURGDORF (290)

PLATOON HIGH SHOOTER
PRIVATE FIRST CLASS J.G. DIAZ (330)
INSTRUCTOR: SERGEANT R. S. HOLLAND

PLATOON HONORMAN

PRIVATE FIRST CLASS J. G. DIAZ RECRUITED BY GUNNERY SERGEANT R CHELLAR

SENIOR DRILL INSTRUCTOR STAFF SERGEANT D. RIVERA

DRILL INSTRUCTORS

STAFF SERGEANT J. J. WIRICK SERGEANT A. C. RESTIVO SERGEANT A. M. EVANS SERGEANT M. D. HERNANDEZ

PHYSICAL FITNESS TEST

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS M. J. HARPER (338)

PRIVATE FIRST CLASS A. R. SMITH (289)

PLATOON HONORMAN

LANCE CORPORAL T. R. SCHACHT

INSTRUCTOR: SERGEANT R. S. HOLLAND		RECRUITED BY: GUNNERY SERGEANT R. CUELLAR		INSTRUCTOR: SERGEANT C. J. SCHAFFER			RECRUITED BY: SERGEANT B. SCHERBARTH	
PFC PFC PVT PVT PFC	J. ACEVEDOMONTOYA A. E. ADAME J. R. AGUILAR II S. R. AGUILAR S. I. AIONO C. M. ANDERS W. J. ANDERSON R. H. ASHBAKER A. AVILA III J. J. BARONE C. T. BURGDORF S. F. CALDERON J. E. CAMPA A. CASTANEDAMENDOZA Z. J.COOPER T. W. CRAIG R. RUBEN	PVT PVT PFC PVT PFC* PVT PFC PVT PFC* PVT PVT PFC PVT PFC PVT PFC PVT	C. D. HAWLEY C. E. HERNANDEZ M. W. JAKEL J. JASSO JR R. N. KIENBAUM J. T. KISSNER J. T. LANGLEY H. Y. LEE C. J. MADRIGAL J. J. MARTINEZANDERSON M. A. MCCAWLEY B. MENDEZ JR K. L. MITCHELL A. MONTEZ E. MORALESVALENCIA A. J. MOYA B. C. PARISH	PFC PVT	D. ARROYO J. N. BARKER D. BARRETT J. R. BEUTLER C. N. BLACKWELL A. L. BROER R. J. CAMPOS C. J. CARO A. L. CHOATE C. T. CLARK S. M. COATS F. COLINJUSTO L. DEGOES B. M. DEMOULIN E. J. DEPRIEST B. A. DICKENSON JR B. D. DILLOW	PFC PVT PVT PVT PVT PVT PVT PVT PFC PFC PVT* PFC LCPL*	C. S. MYSZEWSKI H. K. NUNNALLY B. Y. PARK Z. L. PARKER C. W. PLAYER C. S. RALSTON S. A. RAMOS C. W. REED L. J. REID C. S. RUIZ A. R. SAAVEDRA B. L. SANCHEZ T. R. SCHACHT J. D. SCHOFIELD A. J. SCHOPP T. D. SCHUBERT	
PVT PVT	T. W. CRAIG	PFC PVT	A. J. MOYA B. C. PARISH	PVT*	B. A. DICKENSON JR	PFC	N. R. SCHOPP	
PVT PVT	J. C. DAVIS R. T. DEARMORE	PFC*	A. J. PATINOS N. D. RAMIREZ	PVT PVT	J. P. FLETCHER A. R. FRESKE	PFC PVT	A. R. SMITH C. J. SORENSON	
PVT PFC	B. J. DEBLANC J. G. DIAZ	PVT PFC*	W. J. RAMONMEJIAS F. M. RINCON	PVT	I. L. GONZALES	PVT	S. M. STONEBRAKER	
PVT PVT	T. C. DUNKLE D. M. FIGUEROA	PVT PFC	C. ROBLESHERNANDEZ V. SERVIN	PVT PVT	C. J. GOSSMAN K. K. HEINZ		C. J. SUAREZ J. S. TREVINO	
PVT	B. S. FLUKER	PVT	M. T. SESSON	PVT PFC	C. S. HELM M. G. HERNANDEZ	PVT PFC	R. Z. TREZIAK M. P. UNREIN	
PVT PFC	D. R. GARCIA J. GARCIA	PVT PVT	T. L. SMITH J. A. VALENZUELA JR	PFC PFC	D. V. HETHORN W. P. HOPKINS	PVT PVT	A. J. VANDEVENTER M. P. VERDUGO	
PFC PFC PVT	C. J. GEERAERTS T. D. HALLUM M. J. HARTLEY JR	PFC* PFC	B. H. WHITFIELD T. A. WRIGHT	PVT PVT PVT	I. HUERTA K. R. KOMANEKIN T. G. MCCAMPBELL	PVT PVT	C. J. WALKER I. C. WATSON	

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT I. K. ALVARADO

DRILL INSTRUCTORS

STAFF SERGEANT J. S. ALLEN SERGEANT I. D. MATOS STAFF SERGEANT C. L. HAYES STAFF SERGEANT N. J. ESPLIN

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS K. J. KRANCE (297)

PVT M. R. AGAPOV

PVT C. M. BAKER

PVT C. B. BIDDLE

PVT

PFC*

PVT

PFC

PFC

PFC

PVT

PVT

PVT

PVT

PFC

PFC

PFC

PFC

PFC

J. A. ANDRADE

S. M. BAYO

D. BISSEL

J. C. BLUE

PVT J. J. CASTILLO

PFC* I. M. COUNCIL

X. DAI

PVT M. T. BLAKESLEE

C. R. CHANCY

C. R. CORSARO

B. S. DELGADO

A. FERNANDEZ

C. J. GOODNO

B. A. HARDIES

O. B. HEYDE

J. B. HITT

PVT J. M. HORD

PVT A. J. JIMENEZ

PVT M. W. KINNEY

PFC* K. J. KRANCE

PVT L. W. LEJEUNE

A. KLEIN

C. R. GUERRERO

PVT T. A. GRAUGNARD

B. J. GOMEZCABRERA

I. A. DRAKE

M. D. COON

PLATOON HIGH SHOOTER PLATOON HONORMAN

PRIVATE K.E. PAMPLONA (337) PRIVATE FIRST CLASS K. J. KRANCE RECRUITED BY: GUNNERY SERGEANT Y. OUATTARA INSTRUCTOR: SERGEANT B. E. RAULSOM

PVT M. F. LINO

PVT J. A. MORENO PVT M. T. NAGELLA PFC* A. W. NELSON PFC J. L. ORTIZ PVT F. OTERO JR PFC M. D. PAK PVT K. E. PAMPLONA PVT A. J. PENA PVT H. PEREZ III PVT P. S. PORTER N. REICHWEIN PVT C. REYESVEGA B. A. RHOADES PVT B. A. RIVERA PFC* F. D. RODGERS JR PFC C. RODRIGUEZ J. T. SALAS S. S. SANTOS PFC PVT A. D. SCOTT PVT J. J. SHEPARD PVT K. A. SUZUKINIEBLAS D. W. SWENSON PVT P. M. TRIVISION

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT S. U. TOILOLO

DRILL INSTRUCTORS

STAFF SERGEANT E. J. BARACREE STAFF SERGEANT D. J. BAMBA STAFF SERGEANT C. J. ESKAM

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS D. MARTINEZ (289)

INSTRUCTOR: SERGEANT M. L. FLORES

PLATOON HIGH SHOOTER PLATOON HONORMAN PRIVATE FIRST CLASS G. S. FELIX (338) PRIVATE FIRST CLASS C. I. MESSNER

RECRUITED BY: SERGEANT B. D. WEIGAND

PVT	C.A. ALTMAN	PVT	G.J. LEMMONS
PVT	C.J. AVILA	PVT	
PVT		PFC	J.A. MACEDO
	J.M. BARTOLO	PVT	
PVT	P.G. BASSFORD	PVT	A.M. MARSHALL
PFC	B.N. BIRCH	PVT	C. MARTINEZ
PVT	M.H. BLEDSOE	PFC*	D. MARTINEZ
PFC	A.M. BRESSMAN	PVT	J.J. MARTINEZ
PFC*	T.R. CARR	PVT	J.D. MASON
PFC	T.M. CARSKADDON	PVT	M.A. MELCHORRAMIREZ
PVT	B.D. CASTRO	PFC*	R.G. MESSNER
PVT	M.A. CLEMENTS	PFC*	C.I. MORGAN
PVT	R. CORTES JR	PFC	KP. MOUA
PVT	J.C. DAVILA	PVT	C.I. ORTIZ JR
PVT	N.T DAVIS	PFC	J.L. PACKERT
PFC	G.S. FELIX	PVT	J.R. PETERSON
PFC	C.R. FUTTERER	PFC	T.M. PITTS
PVT	A.F. GUZMAN	PVT	J.B. PRACH
PVT	D.R. GUZMAN	PFC	S.L. RAMIREZEMMERSON
PVT	M.L. HANSON	PVT	J.D. RANDALL
PVT	D.G. HEIDLEBERG	PVT	J.R. REYNOLDS
PVT	o o	PVT	J.M. ROGERSTAYLOR
PVT	N.S. JOHNSON	PVT	D.A. SCOTT
PFC	R.S. KAHLER	PVT	P.C. SMITH
PFC	K.L. KEARNEYMCMANUS	PFC	J.W. WILBURN
PFC*	N.M. KEENER	PVT	P.J. WILKINS
PVT	C.M KONDROT	PVT	M.R. WILLIAMS
PVT	G. KEMP	PFC	K.Q. YAZZIE
PFC	D.A.KIENE		

Meritorious Promotion *

PVT

PFC

V. VASQUEZ

L. A. WHITTINGTON

B. D. WILLIAMS

PVT C. E. WOULARD III

PVT D. S. VASQUEZ

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

\$234

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. NOYOLA III

DRILL INSTRUCTORS

STAFF SERGEANT M. R. SWEAS STAFF SERGEANT L. J. MENDOZA SERGEANT J. F. MOTT SERGEANT D. CUEVAS

PHYSICAL FITNESS TEST

PRIVATE R. M. LORENZ (291)

PLATOON HIGH SHOOTER

7. LOVETTE III PRIVATE FIRST CLASS V. HERNANDEZNAVARRO (336)
NT A. MARTINEZ INSTRUCTOR: SERGEANT D. M. UNRATH

PRIVATE FIRST CLASS G. H. ADAMS (299)

PLATOON HONORMAN
PRIVATE FIRST CLASS E. GARCIA JR
RECRUITED BY: SERGEANT H. R. PADILLA-SMITH

PLATOON HONORMAN

PRIVATE FIRST CLASS C. C. HOLMES (335)
INSTRUCTOR: CORPORAL T. R. ALLER
REC

PLATOON HIGH SHOOTER

PVT O. A. ALCALA

PFC S. R. ALVAREZ

I. BACA

J. D. BAYLEY

C. R. BOYD

P. W. DARBY

G. DONIS

N. J. DOIDGE

C. G. DUFFEY

E. C. FARLEY

D. A. FLORES

J. A. GAYTAN

M. A. GOMEZ

PVT J. W. GRIMES

PVT H. B. HARRIS

PVT L. D. HIGGINS

PFC C. C. HOLMES

PFC* R. A. HUERTA

PVT R. E. LANCE

PFC* C. S. JOHNSON

PVT M. T. HAYWOOD

PFC* J. D. HOLTMEYER

PFC M. A. JUSTINIANO II

A. E. GONZALEZ

S. R. BESTLER

G. L. CALLAHAN

PVT L. D. BASS

PFC* J. T. BELL

PVT

PVT

PVT

PVT

M. W. ANDERSEN

PRIVATE FIRST CLASS H. W. LOVETTE III RECRUITED BY: STAFF SERGEANT A. MARTINEZ

PVT	T. K. LAROCHELLE
PVT	T. W. LETTERMAN
PVT	R. M. LORENZ
PFC*	H. W. LOVETTE III
PVT	D. L. MARROQUIN
PVT	J. A. MOLINA
PFC	C. I. MUNOZ
PVT	P. B. NDAHAYO
PVT	H. J. NEVAREZ
	M. OLIVARES
PFC	P. A. ORTON
PVT	T. A. PEDROZA
PVT	N. R. PEREZ
PVT	G. D. QUINTANA
PVT	
PVT	A. RESENDEZ
PVT	0
PVT	O. RODRIGUEZ III
PVT	C. M. SCARAMOZZA
PVT	C. B. SCHWARTZ
PVT	K. E. SERRANO
PVT	A. STEVANOVIC
	P. A. THEIS
	M. T. THOMPSON
PFC	M. TIJERINA
PVT	0
	A. VAZQUEZ
PVT	K. J. VILLALOBOS

A. H. ADAMS PVT J. T. LONG M. ALCARAZ III R. M. MADRIGAL E. ANAYA PFC* R. W. MADSEN L. B. ASHLEY PVT A. M. MARQUARDT S. D. BAKER PVT J. M. MASON G. G. BANKS M. Z. MORRISON E. M. BARKER PVT G. A. NAVARRO C. A. CARRIZOZA PVT J. M. ORTIZ PVT L. CENTENOROMERO PVT R. S. PAIZ A. CERVANTESJUAREZ PVT G. R. PEREZ P. R. CREAGER PFC G. Q. RICHARDS I. I. CUEVAS PVT M. R. REVELES J. A. DANIELS PVT B. R. ROCHA L. K. EVANGELISTAAVENUE PVT C. W. ROCK E. U. FEATHERSTONE PVT A. RODRIGUEZ E. Z. FLORES PFC* E. B. ROMO E. GARCIA JR. PVT J. A. SANCHEZ L. M. GARCIAGUZMAN PVT Z. T. SAXER C. L. GEYER O. D. SEGOVIA A. GUEVARA PVT I. S. SIMS T. E. HENDERSON K. J. SMITH A. HERNANDEZ PFC D. G. STAIR V. HERNANDEZNAVARRO PVT T. R. STEPHENS G. D. HOSHIJO PFC J. STOKES T. I. JACKSON PVT R. A. WHITTINGTON PVT K. J. ZASO Z. R. KERTZ PVT C. J. ZEIGLER K. S. KHUP J. L. KRITZ PVT D. J. ZOELLER

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT F. FERNANDEZ

DRILL INSTRUCTORS

STAFF SERGEANT J. D. MCKINNON

STAFF SERGEANT M. J. EDE

STAFF SERGEANT S. A. HERNANDEZ

PHYSICAL FITNESS TEST

Meritorious Promotion * Meritorious Promotion *

PVT A. LANKI

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.